

# 21st Century Human Insight & the death of "assessment"...

Sept, 2024





It is more important than ever for senior leaders to continuously learn and adapt

Honing and leveraging our unique super-strengths

Whilst facing into the dark side of our leadership to conscientiously plug gaps

#### **Prescient Executive Promise**

#### Support to have more best days, as we make our transformation happen



#### In-depth insights to inform development

Rigorous, multi-source data Executives can draw down, to create rich and meaningful development plans

- Self & stakeholder Insight, anchored in LBG values, 4C leadership benchmarks and our language of potential
- External market perspective of skills/knowledge/experience
- Psychological tools to understand personality & cognition

#### **Steadfast partners**

Our in-house team of chartered psychologists will be your steadfast partners at every point of the journey

Through ongoing dialogue, providing deep expertise to help Executives go below the surface and integrate the data

Spotlighting key messages that will make the difference to Executive leadership in the year ahead

#### Psychologically safe & transparent

Executives will have full access to the data generated as part of their Insights Refresh process, as well as ongoing support of experts throughout to integrate insights into development actions. Executive data will be stored securely in LBG systems and will be retained for no longer than is necessary, in accordance with the Group's Policies and Standards.

## Prescient Insights Methodology on one slide...

## **HARDWARE** Crystallised Knowledge Fluid Agility Relationship to Control Attitude to Risk-taking Ability to handle 'Failure **VUCA** response Attachment to the 'right default setting

Playbook derived
Build on precedents
Leverage prior learning
Practice makes perfect
Incremental, linear, A-B-C

Bridge-building
Play with diverse
perspectives
Balance precedent /
innovation

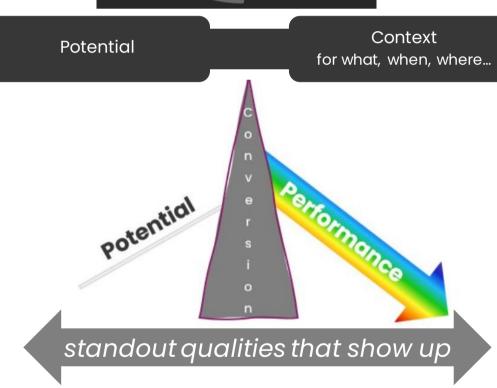
Beyond the rule-book
Set new precedents
Put prior learning to side
Rapid Prototyping
Step-wise, lateral, F-P-Z-S

#### **SOFTWARE Unique Strengths Shadow Side USP** vs. Undifferentiated Ability to Influence & get Buy-in Attitude toward Collaboration Preferences regarding Habitat Talent for **Training &** Leading social programming Personality Dimensions (the big five) Flight-Flight-Freeze/Appease stress response No right / wrong or perfect profile Upside / downsides at either end of scales Fairly stable but some changes across career

Tend toward better regulation over time

#### **X FACTOR**





- Triangulate psychometric data with other data sources
  - External CV review of Skills, Knowledge & Experience
  - Self-view using six-lens Potential framework
  - LBG stakeholder feedback / perceptions [360]
  - Talking Hagalan landayahin ataw waluan C matiwati
  - Talking Head on leadership story, values & motivations
- Identify consistently verified themes / patterns
- Surface contradictions / paradox across data sources
- Reconcile with process data\*
- Offer insight-based working hypothesis\*\*
  - Vertical Growth Potential
  - Somewhat underleveraged intrinsic /extrinsic factors
  - Optimised in role

## **Prescient Executive Key Stats**

Update communicated monthly

317 **SLT Executives in play** 87 completed E2E 30 on watchlist\* \*non-response and/or non-completion

1005 pre-work activities completed



Cost avoidance vs outsourced to supplier

£4.5m £Xm so far



#### **Anchored in LBG Frameworks**









220 f2f Introductions

### **Benchmarked against** 6 companies







#### 23 candidates seen for **Executive Roles**



#### **Partnering with**



for blind CV review on Skills, Knowledge & **Experience** 

#### **Prescient Executive Team of:**

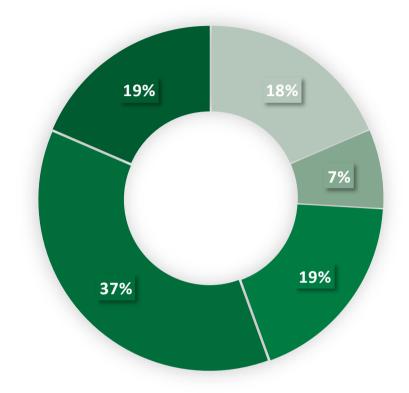




plus p/t temporary external consultants

## Our Time Together

### **Key Takeaways**



- Moving to a multi-method, multi-trait and multistakeholder approach
- Introducing Prescient methodology that leaves few stones unturned?
- In-housing & scaling up a draw-down, self-service model intended to empower
- Anchored in deep expertise to safeguard employees and their personal data

Thank you!



## Why

- Business Rationale
- Commercial Case

#### How

- Front-loaded prework
- Data-led Partnership

#### UX

- Look & Feel
- Introductory Video

#### What

- Positioning
- Psychological Contract

