SKANSKA

Empowering a Learning Culture: 'Learn Fast'

Presentation by Dave McPherson

HSE360 Summit Berlin. October 24th 2025



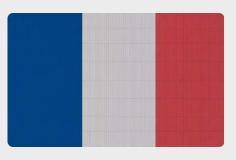
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'Common Sense'

'The ability to make sound and prudent judgement, based on simple perception of the situation or facts; without requiring any special knowledge or training'



SE Sunt förnuft ("sound reason")



FR Bon sens / Sens commun ("good sense" / "shared sense")



DE Gesunder
Menschenverstand
("healthy human
understanding")



NL Gezond verstand
("healthy understanding")



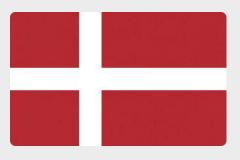
IT Buon senso ("good sense")



ES Sentido común ("common sense")



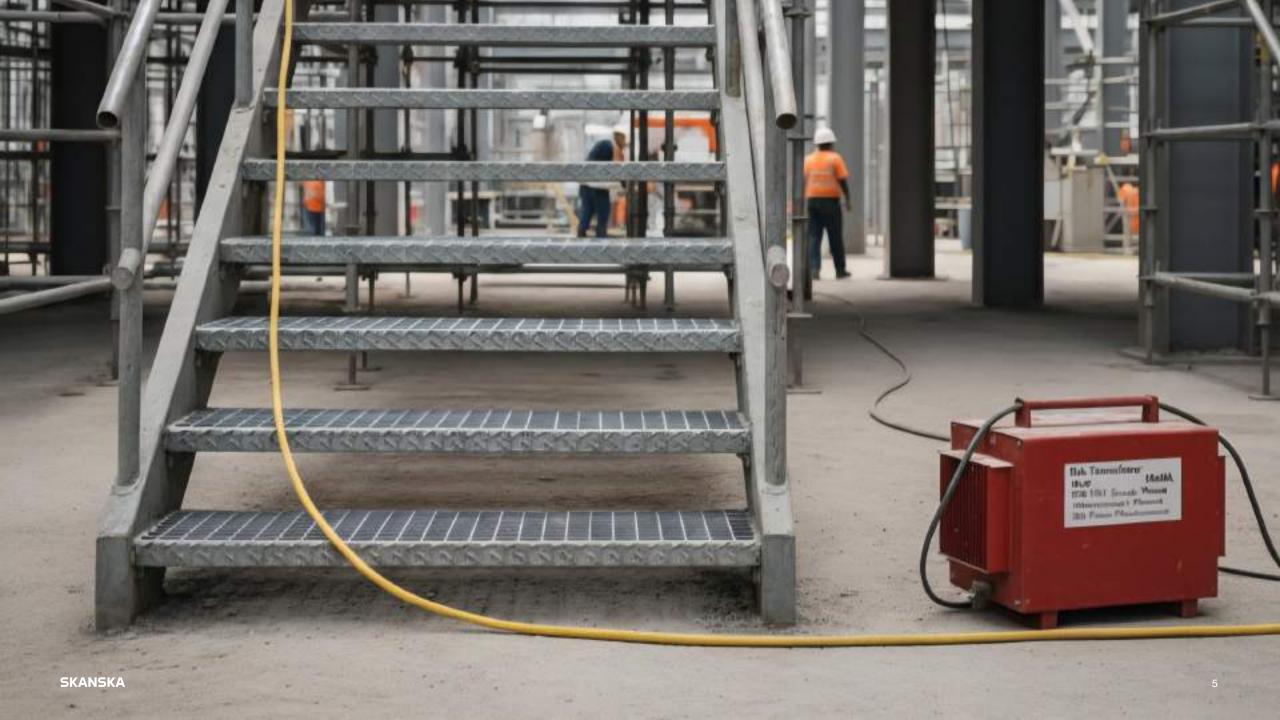
PL Zdrowy rozsądek ("healthy reason")



DK Sund fornuft ("sound reason")

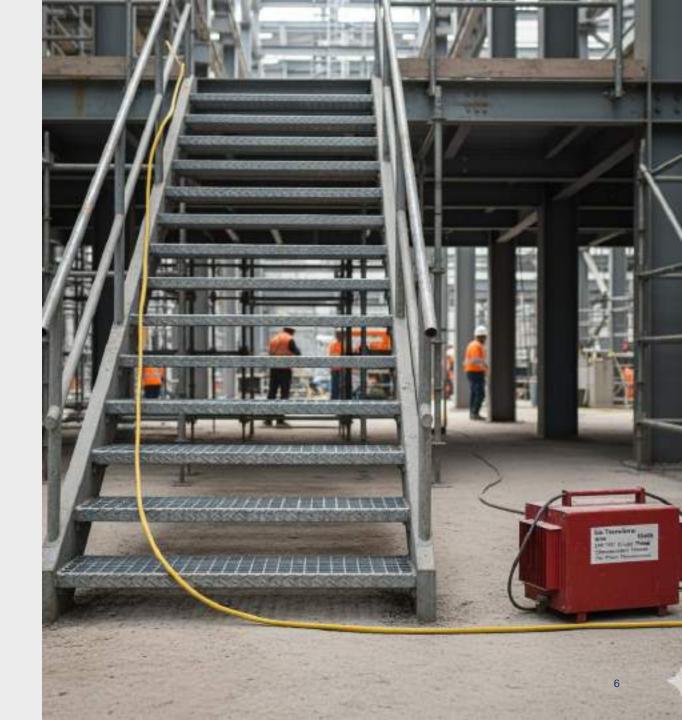
Let me Tell you a Story....





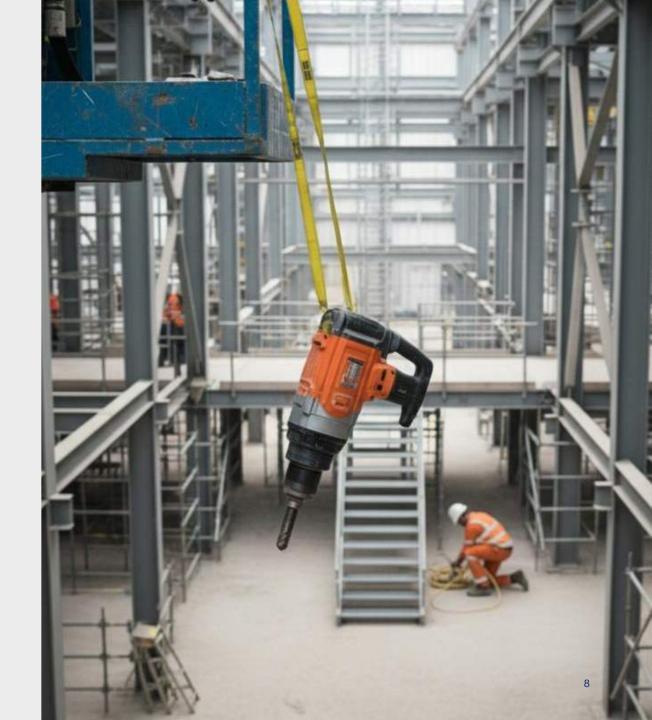
Surely, it's just common sense?

What would **you** have done?





What if?



180-190° F (82-88° C)

Vs

120-140° F (49-60° C)

120-140° F (49-60° C)

1992

1992

Vs

120-140° F (49-60° C)

\$2,900,000

1992

Vs

120-140° F (49-60° C)

\$2,900,000

Stella Liebeck, 79 years old

1992

Vs

120-140° F (49-60° C)

Stella Liebeck, 79 years old

\$2,900,000

McDonald's

1992

Vs

120-140° F (49-60° C)

Stella Liebeck, 79 years old

\$2,900,000

McDonald's



Perhaps some things really should be 'Common Sense'?

But Just in case.....









What we often think of as common sense, is actually **Collective Experience**, Unique to that task or environment.

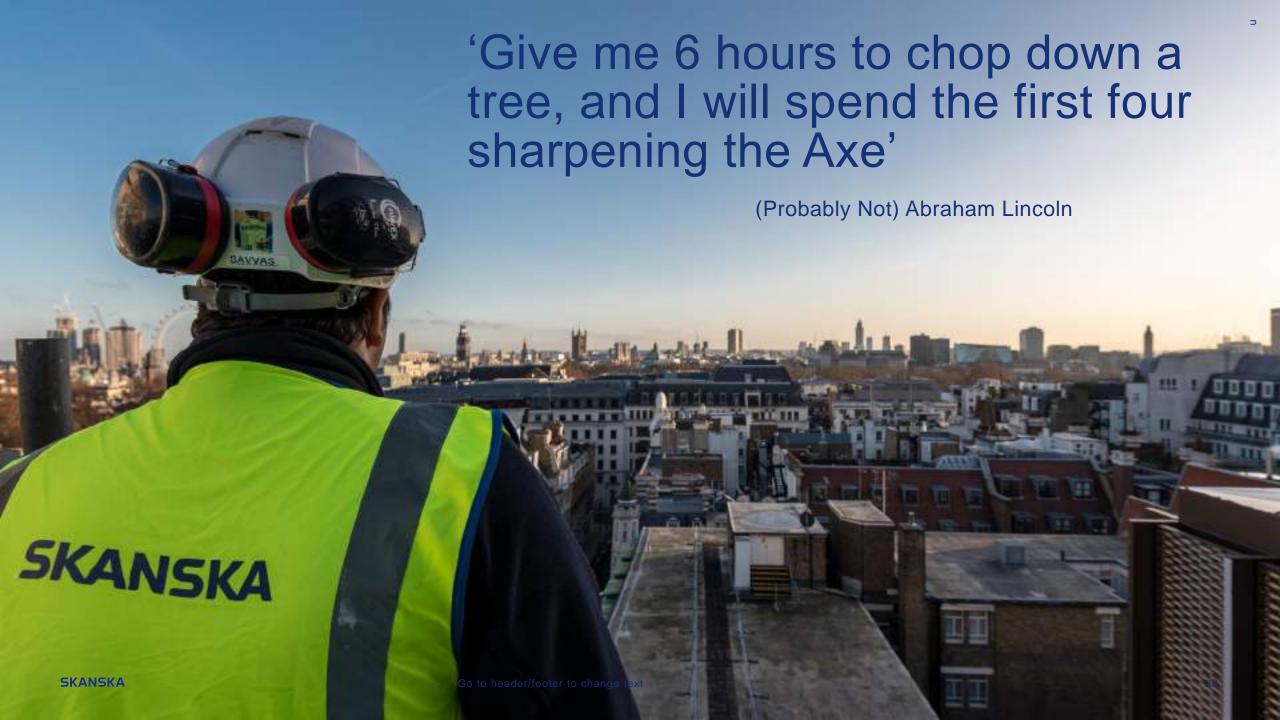


Collective Experience, sadly all too often learned the hard way, from Serious Injuries or Fatalities.

We owe it to our people, to not forget those lessons...

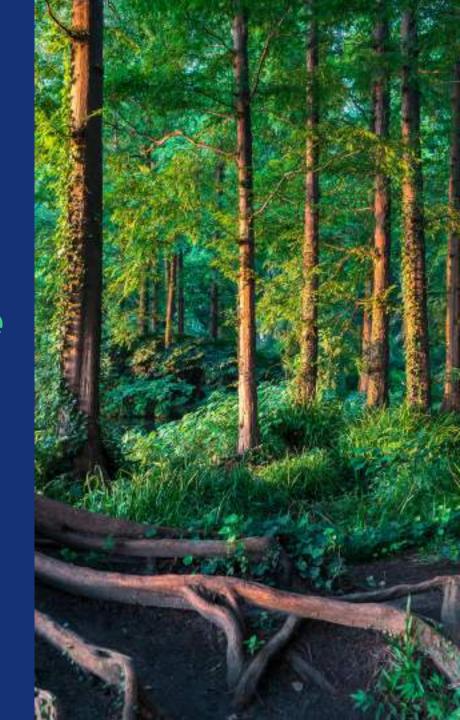
#ShareTheLearning





"If I had one hour to save the world I would spend 55 minutes defining the problem and only 5 minutes finding the solution"

(Probably not) Albert Einstein





Let's define the problem first...







Introducing: Learn fast















Has someone solved this problem before?

Is there a solution you can **adopt without**modification





Has someone created a solution which is not quite what you need, but you could **Adapt their solution slightly, to solve your problem?**





Only where existing solutions do not meet your needs,

Invent a new solution which can then be shared so others can adopt or adapt.





Has someone solved this problem before?
Is there a solution you can adopt without modification?

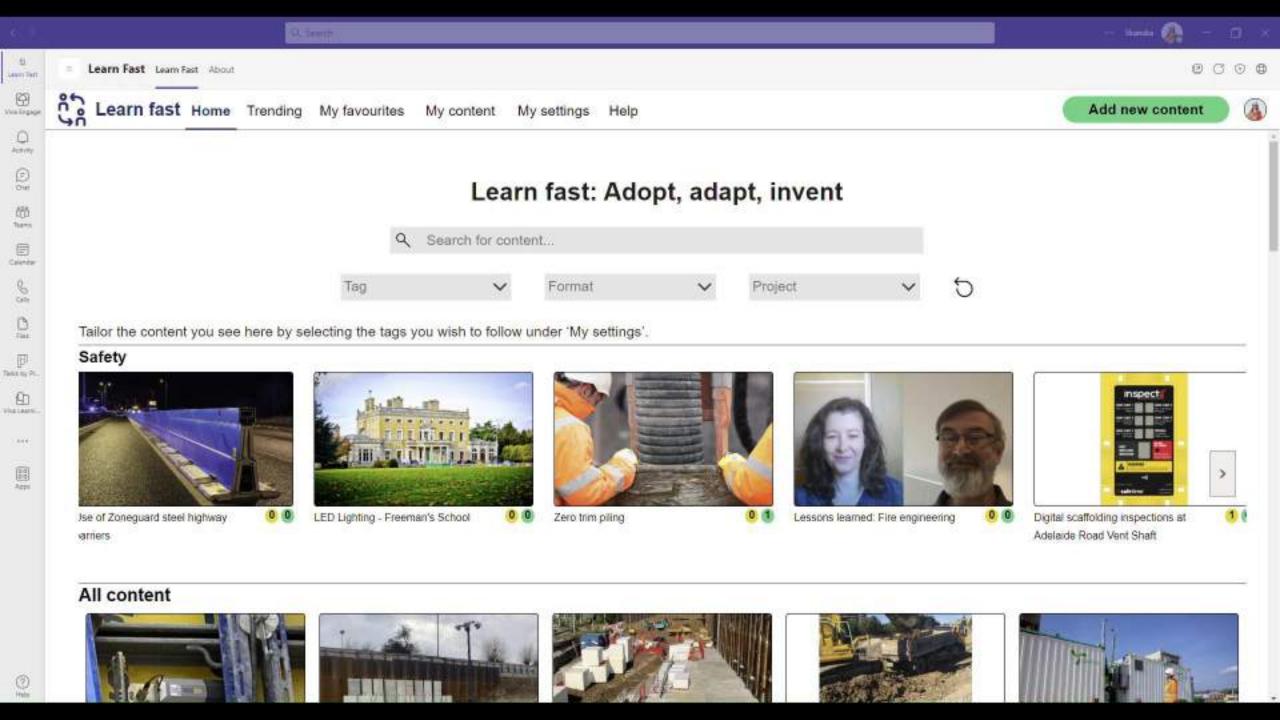


Has someone created a solution which is not quite what you need, but you could Adapt their solution slightly, to solve your problem?

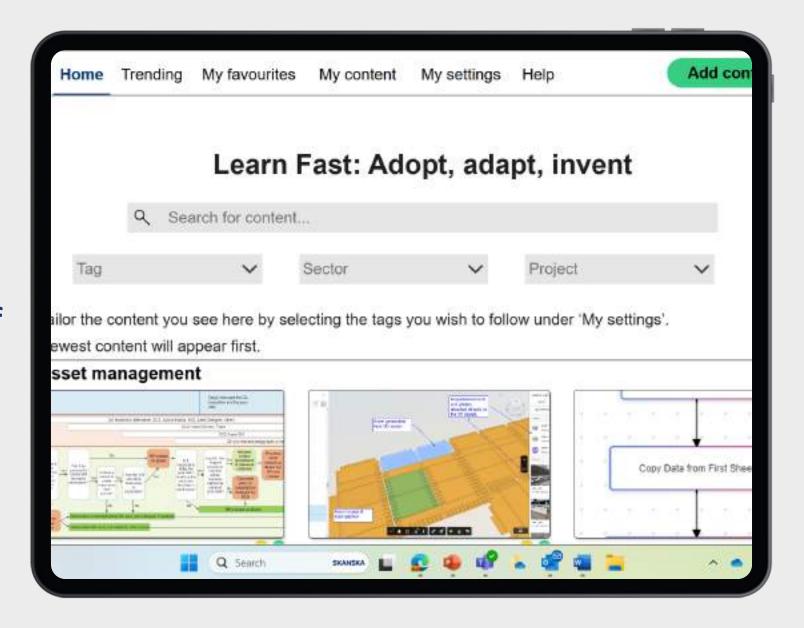


Only where existing solutions do not meet your needs,

Invent a new solution which can then be shared so others can adopt or adapt.



- Learn Fast App was launched in Jan 2024.
- Over 690 solutions available.
- 16k views.
- 1453 individual logins 48 % of Skanska UK.
- 5 operating units.



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We work safely or not at all

Own it!

Share your solutions on







Lifting, lowering & loading



Electricity



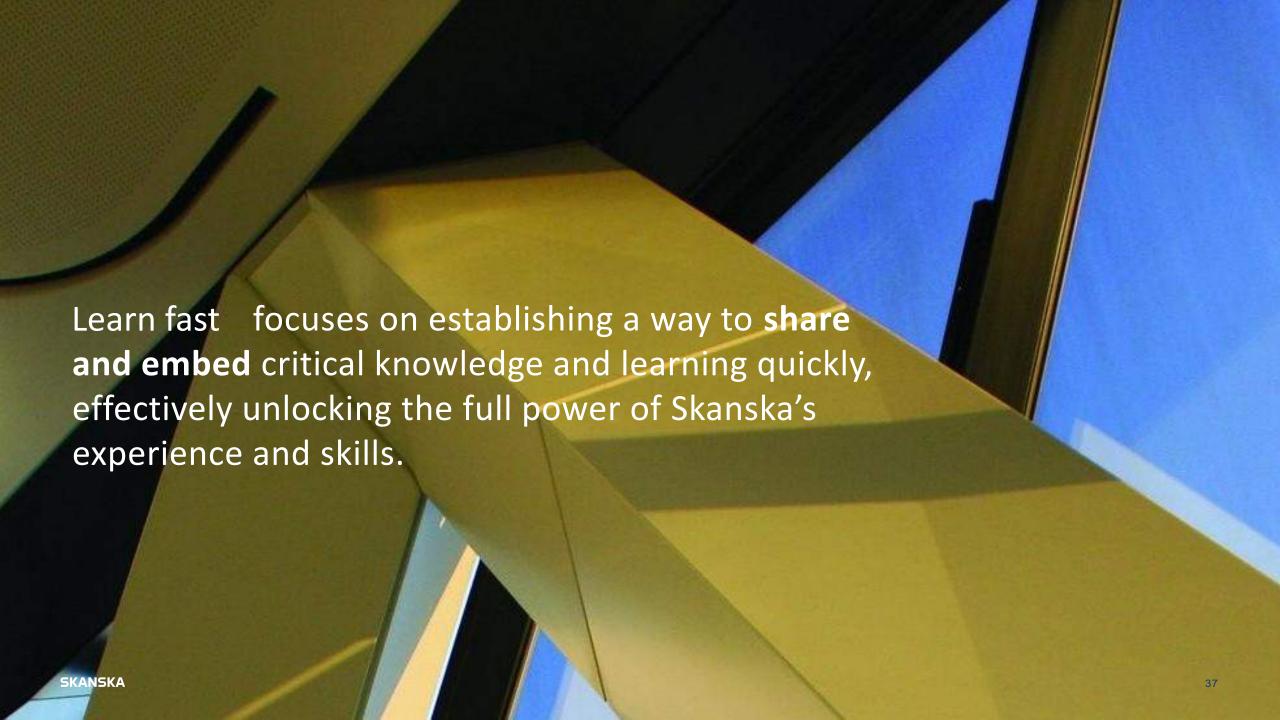
People/plant interface



Working at height

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03/11/2025

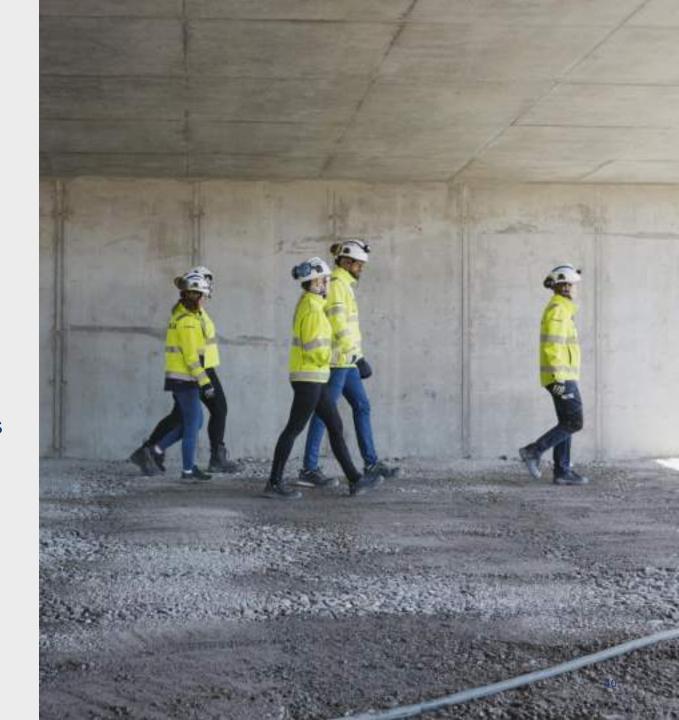


Learn fast focuses on establishing a way to **share** and embed critical knowledge and learning quickly, effectively unlocking the full power of Skanska's experience and skills.

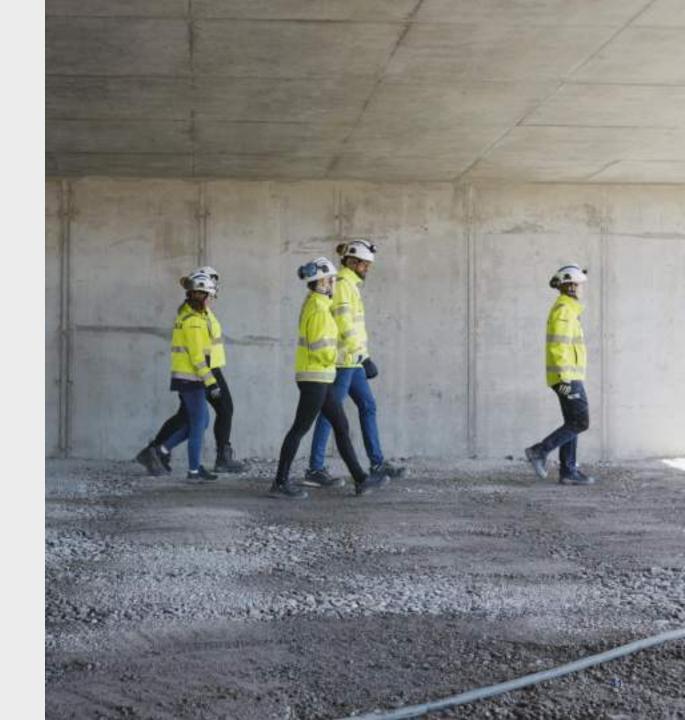
If only Skanska Knew, what Skanska Knows!



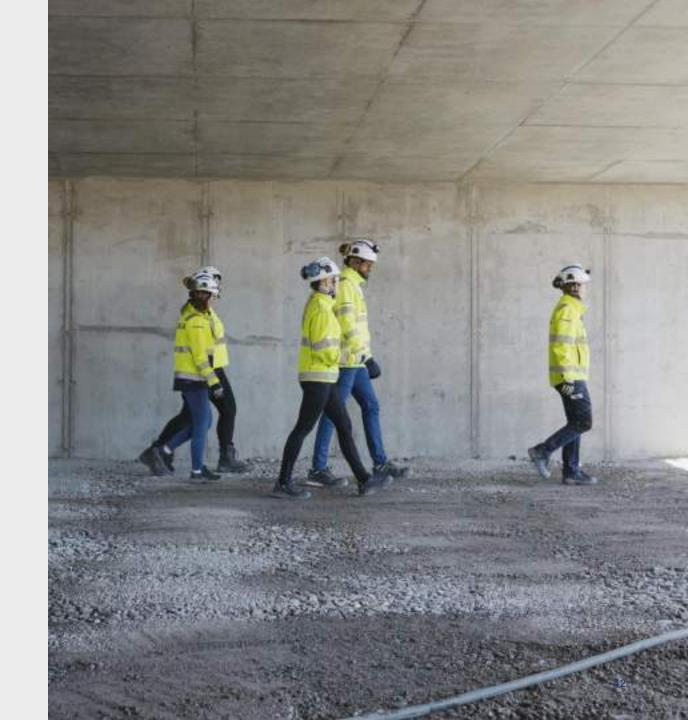
Everything we do, we do better together. We listen and learn with curiosity to strive forward as a team, generously sharing knowledge along the way to successfully replicate best practice.



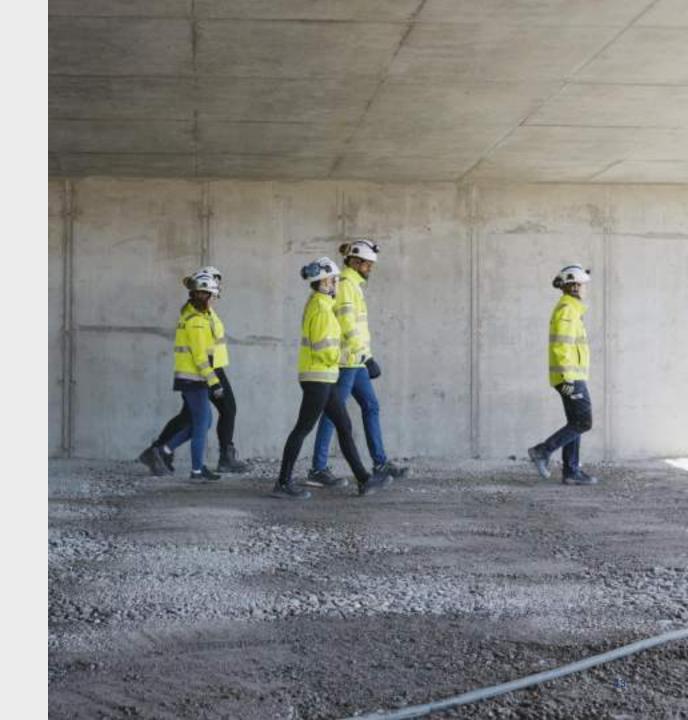
Everything we do, we do better together. We listen and learn with curiosity to strive forward as a team, generously sharing knowledge along the way to successfully replicate best practice.



We champion an inclusive culture of openness, fairness, trust and respect, where all people feel a sense of belonging



We innovate and deliver
the best solutions by
leveraging the diversity,
both within our own teams,
and our customers,
partners and the local
community









Imagine how powerful it would be if when faced with a new challenge, we could quickly access a library of real experiences, lessons learned, and mistakes to avoid.

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Thanks for listening!