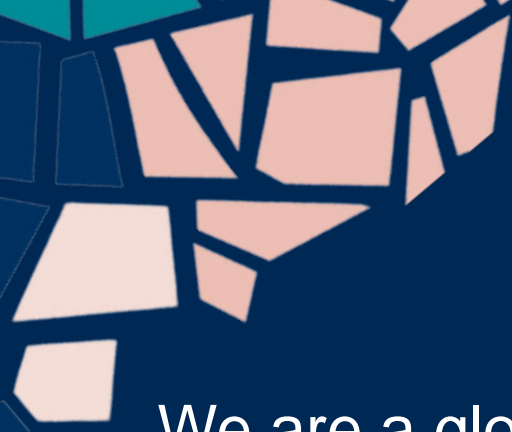


# Almirall

## Feel the Science

February, 2025





We are a global pharmaceutical company focused on **medical dermatology**. Through collaboration with scientists and healthcare professionals, we address **patients' needs through science to improve their lives.**

**Transform the patients world by helping them realize their hopes & dreams for a healthy life.**

**Our Noble Purpose**

# Global presence



## Headquarters Spain

- ❖ City center of Barcelona (Spain)



## R&D Center Spain

- ❖ Sant Feliu de Llobregat (Barcelona, Spain)  
27,000 square metres with capabilities along the whole R&D value chain



## Production plants Spain & Germany

- ❖ Sant Andreu de la Barca (Barcelona, Spain)
- ❖ Reinbek (Germany)



## Chemical plants Spain

- ❖ Sant Andreu de la Barca (Barcelona, Spain)
- ❖ Sant Celoni (Barcelona, Spain)



**15**  
Offices around  
the world

**1,845**  
Total  
employees

**8**  
New collaborations  
and partnerships  
in R&D

**12%**  
Investment of  
Net Sales in R&D

**324,000**  
Patients we have helped with  
our key dermatology products<sup>1</sup>

<sup>1</sup> The total number includes Klisyri® (tirbanibulin), Ilumetri® (tildrakizumab) and Wyzzora® (calcipotriol/betamethasone) since their launches.

# Our Business Model

## R&D



Our capabilities cover the entire R&D process

12% of Net Sales dedicated

1 cutting-edge R&D centre in Spain

We sponsored or collaborated in over 20 clinical trials

We partner with 12 academic institutions and 6 research alliances

## Commercialization



Breakthrough treatments across all modalities: topicals, orals, injectables.

90+ countries where our products are available through own network and commercial partners



## Manufacturing

Close to 100 million units of products are manufactured in our internal and external site network

2 pharmaceutical plants

2 chemical facilities



## Business Development

Making meaningful difference to patients through strategic alliances and acquisitions

6 strategic products in partnership with top pharma companies



# Packaging Sustainability

## Our noble purpose in practice

Sustainability: the new normal

24 February 2025



# Sustainability: The new normal

Long being perceived as a nice-to-have and not a must-have, sustainable practices have **moved from the margins into the mainstream.**

Following our Almirall's Noble Purpose, we have built a cross-functional team to move towards the development and implementation of a more sustainable packaging committed with our environment and future = **Packaging Sustainability Program**

This is **long term project** with the main objective to change the way we **THINK**, we **INNOVATE**, and we **LIVE**.



# Packaging Sustainability Program: Governance, Baseline and Project Management

# 2030 Sustainability Strategy

## Planet Governance

Priority 1 | Priority 2

Workstream | Workstream

Coordinator | Coordinator

Accountable | Accountable

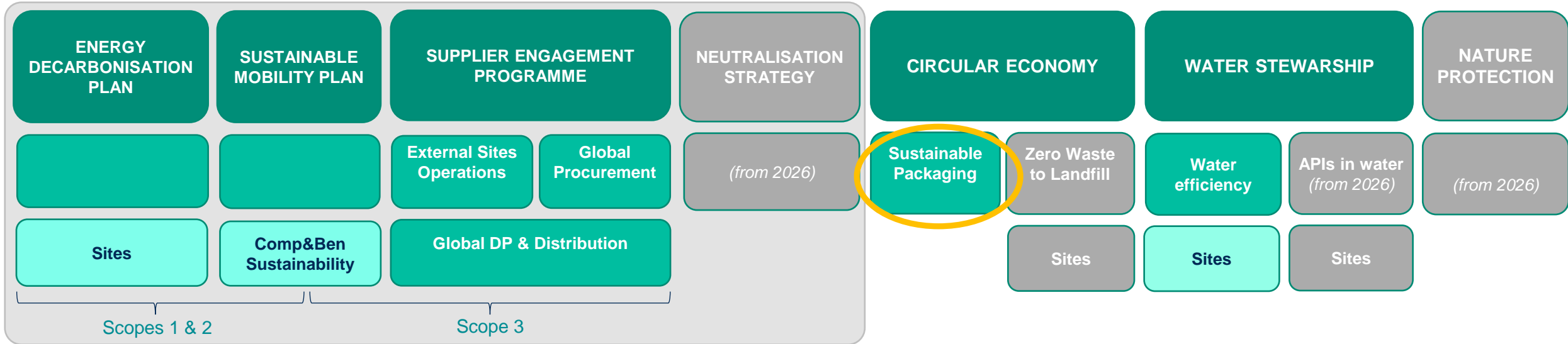


*Biannual reporting to ESG Committee*

*Quarterly reporting to Planet SteerCo attending the workstream coordinator(s) when required*

Net Zero programme

↑ Quarterly meetings with responsible teams ↑



**DATA MANAGEMENT**

*Resp. TBD*



# The Team



# Group 1. Define KPI's & Baseline for packaging measurements



1

Define and **establish a KPI** to measure the sustainability of the Almirall packaging and track evolution.

2

Create a **baseline** to evaluate packaging based on key products.

3

Identify opportunities to improve baselines scoring due to new products or changes, identifying **low sustainable packaging** with low requirements for change.

1. **What is our current state?** - Measure all existing products in Almirall's portfolio **using LCA tool**
2. **What could we change?** - **Identify products** that could represent a significant change (i.e: high units volume, core products, etc)
3. **What is our baseline/starting point?** – Create/define a **baseline** to start
4. **What are others doing?** - Do a external benchmark (different types of sector)
5. **How we will measure sustainability?** - Build and stablish the bases to measure the level of sustainability with targets defined
6. **What is our goal?** - Define short, medium and long term objectives

# Define KPI's & Baseline for packaging measurements



## □ Activities:



## ✓ Set other Internal Indicators/trackers:

- % of products with **recycled material** → % of recycled material per product
- % of products with **recycable material** → % of recycable material per product
- % Materials with **Sustainable certification**

# Define KPI's & Baseline for packaging measurements



## □ Target Define:

<p><b>Ambition 2030</b></p> <p><b>- 35%<sup>(*)</sup></b> (baseline year: 2020)</p>	LEVERS	ACTION PLAN
	<ul style="list-style-type: none"> <li>To use <b>Environmental certified materials</b></li> </ul>	<ul style="list-style-type: none"> <li>Full implementation of <b>certified materials</b> in all products manufactured by Almirall, <b>focus on paper</b>.</li> <li>For products not manufactured by Almirall to achieve at least 90% of implementation.</li> </ul>
	<ul style="list-style-type: none"> <li>Packaging <b>optimization</b> and <b>materials reduction</b>.</li> </ul>	<p><b>Develop projects</b> for existing products focusing on:</p> <ul style="list-style-type: none"> <li>Reduce waste eliminating non necessary materials. i.e., <b>reduce the use of leaflets</b>.</li> <li>Develop optimization projects for existing products to reduce their impact: including <b>size optimization, increase recyclability, use of recycled materials</b> and new materials.</li> <li>Market prospections of new materials to substitute current materials aligned with pharma regulations or to improve current packaging manufacturing impact.</li> </ul>
<ul style="list-style-type: none"> <li>New packaging <b>design</b> with environmental principles</li> </ul>	<ul style="list-style-type: none"> <li>To include in the new product development the environmental principles and an <b>evaluation of their impact</b> as part of the approval of the new product.</li> </ul>	

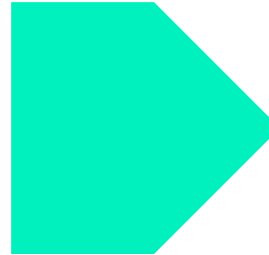
*(\*) Baseline of 7.670 (ton CO<sub>2</sub>eq emissions) based on products manufactured in 2020, focused on 80% of volume and extrapolated to the 100% of volume. It does not include the transport of packaging materials, but the impact of the **manufacturing process and the whole packaging material's life-cycle is considered**.*

# Inputs & Outputs: LCA TOOL



## Inputs:

- Component details (common for PP, SP and TP):
  - Material
  - Mass
  - PCR Content (recycled material)
  - Manufacturing or Conversion Process
  - Packaging Type (for end of life)
- Packaging details:
  - PP – Capacity (Kg, g, ml, etc)
  - SP – Number of PP in SP
  - TP – Number of SP in TP



## Outputs:

- Consumption
  - Fossil Energy Use
  - Water use
  - Mineral Resources Use
- Emissions
  - **GHG Emissions CO2**
  - Human Impacts
  - Freshwater Ecotoxicity
  - Freshwater Eutrophication

# ...and also a more simple comparatives.



## SIMPLE Indicators

### Fossil Fuel Use Differences for Each BOM Compared to the Reference

HDPE Oval Balneum 200 ml

**0.09652 GJ deprived**

 **0.01578** Barrels of Oil

 **0.002578** Average Homes Powered Yearly

## SIMPLE Indicators

### GHG Emissions Differences for Each BOM Compared to the Reference

HDPE Oval Balneum 200 ml

**156.19 kg CO2 eq.**

 **0.03345** Passenger Vehicles Driven Yearly

 **382.82** Miles Driven by Passenger Vehicles Yearly

 **66.53** Liters of Gasoline Consumed

 **4.05** Tree Seedlings Grown for 10 Years

 **0.1838** Acres of Forests Yearly

## SIMPLE Indicators

### Water Use Differences for Each BOM Compared to the Reference

HDPE Oval Balneum 200 ml

**156.2 Kiloliter**

 **41,268.65** Gallons of Water

 **2,399.41** Average Showers

 **6.57** People Showering Daily for a Year

 **0.06248** Olympic Sized Swimming Pools

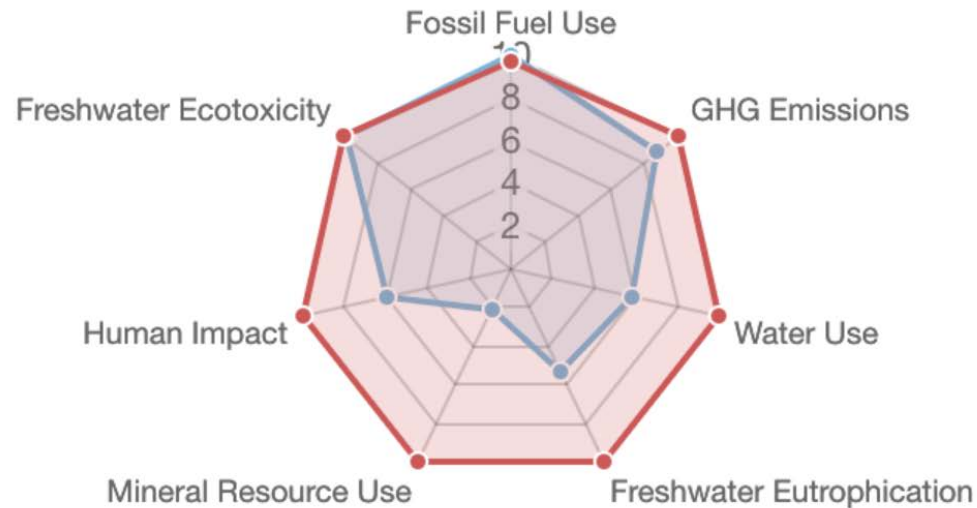
# Example. Bottle comparison

## Objective:

- An LCA check to measure the environmental impact of each option (PET vs HDPE) in order to facilitate a decision to either keep the same material or change it based on tangible data.



PET Oval Balneum 200 ml HDPE Oval Balneum 200 ml



# Opportunities to improve



# Group 2 – Opportunities to improve - PLANNER

## Planner:

## GP&D Co-lead of all initiatives

The screenshot displays a project planner with four columns: NEW, WIP, DONE, and ON HOLD. Each column contains task cards with various details.

- NEW Column:**
  - Task 1: Sustainability. Test in Copilot Pro: PPWR and other Packaging Regulations. Due: 02/01.
  - Task 2: Italian decree impact in non-medical products (Legislative Decree No. 116 on Sep 2020). Due: 03/03.
  - Task 3: Explore feasibility of Multi-page labels with Paper instead of Plastic (multi-layer labels currently have laminated plastic cover over the paper part of the label). Due: 02/14.
  - Task 4: BB16 possible candidate (RBK) for next year - Label removal. Due: 07/03/2024.
  - Task 5: Soluciones Bioplásticas -Potential solutions/suppliers (vEnvirotech, etc). Due: 07/03/2024.
- WIP Column:**
  - Task 1: Sustainability. Reuse of Ilumetri syringes plastic trays. Due: 05/01.
  - Task 2: To check if the reuse of the trays is compliant. Due: 07/03/2024.
  - Task 3: Nail Lacquers caps - Switch to recycled plastic or Bioplastic. Due: 07/03/2024.
  - Task 4: External support collaborations/partnerships. Due: 07/03/2024.
- DONE Column:**
  - Task 1: Completed by Clara Lopez Zuria... Optiderm Basis Emulsion. Quarterly Highlights. Eliminate strip label for labels of the BB02-products (SAB). Due: 06/06.
  - Task 2: Completed by Luis Ernesto Patro... Curatoderm 4 Mikrogramm Emulsion zur Anwendung auf der Haut. BB07 Bottle Labels: eliminate strip label for material control (BB07 Products (Finasteride, Nail Lacquers, Verrumal)). Due: 06/06.
- ON HOLD Column:**
  - Task 1: Physiorelax Forte Rollon Box. Due: 10/03.
  - Task 2: Identify a paper label for plastic bottle (Curatoderm brand) with pharma grade glue to test in RBK. Due: 10/03.

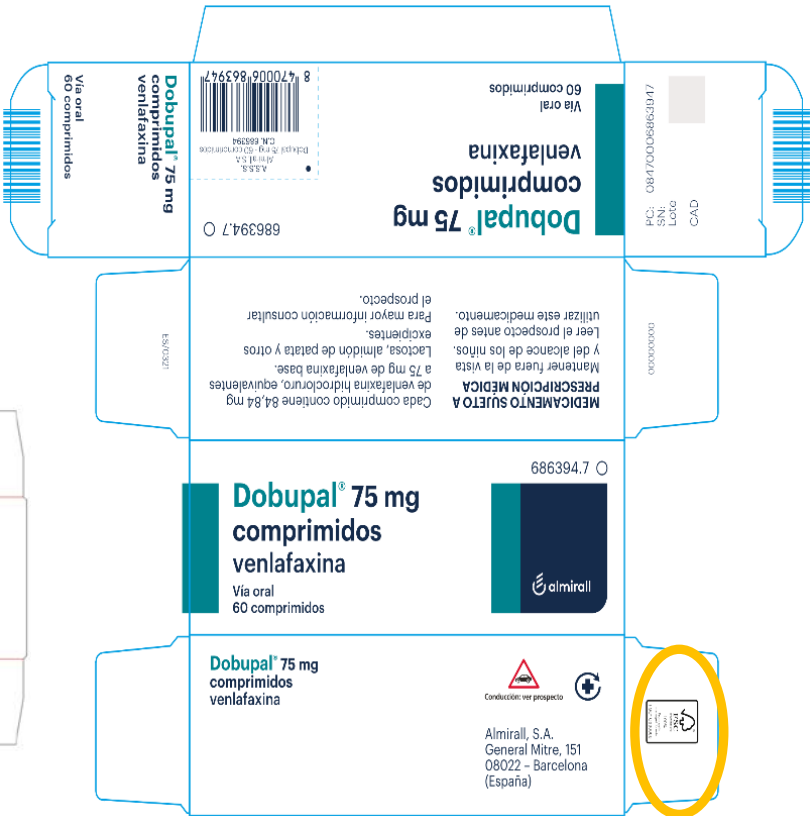
# Group 5. FSC - Forest Stewardship Council



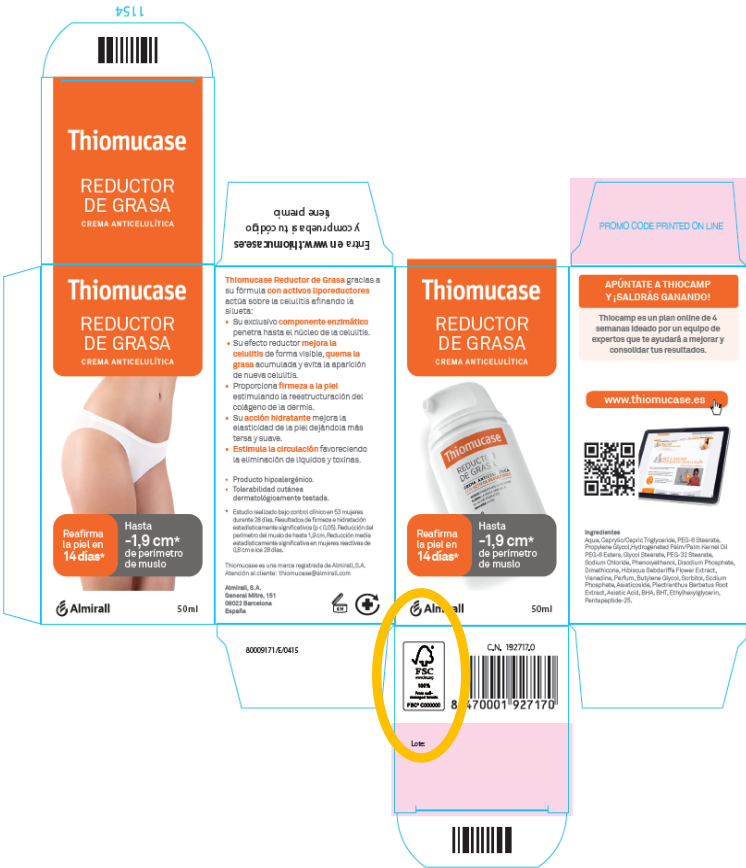
## Shippers



## Rx

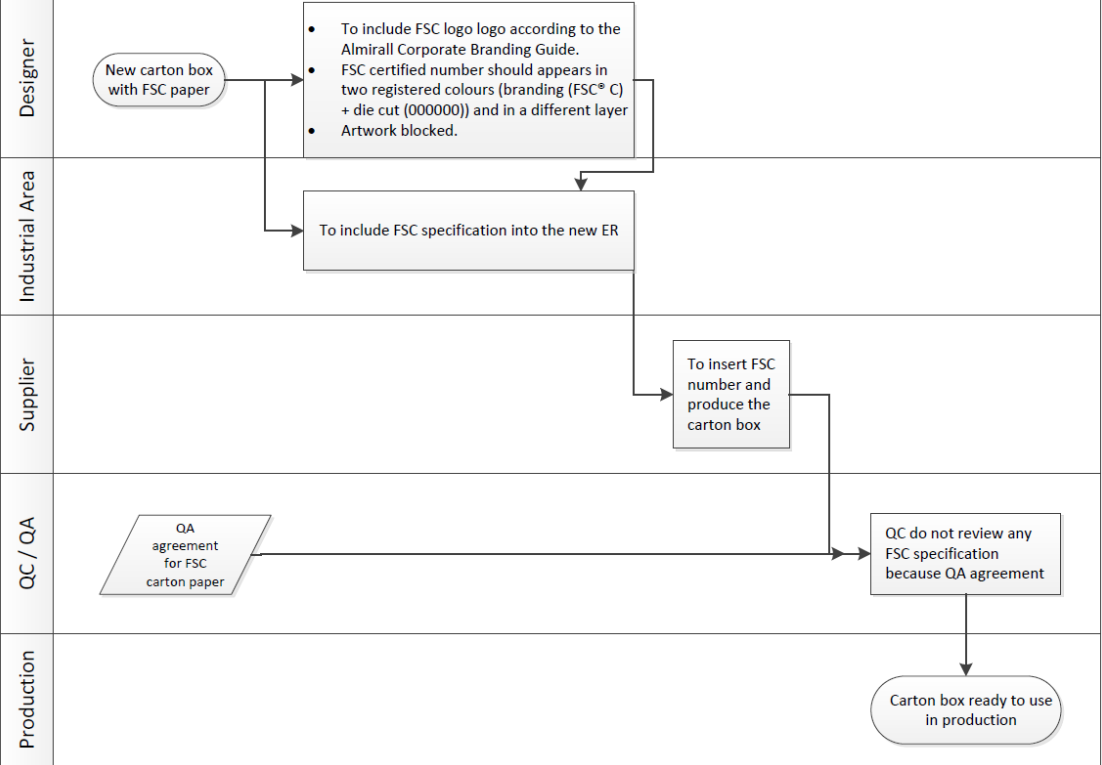


## OTC / Cosmetics / Food Supplements



# Group 5. FSC - Forest Stewardship Council

## Process flow



## Implementation Tracker

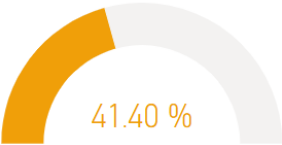
154

Count of SAP Code: finished product

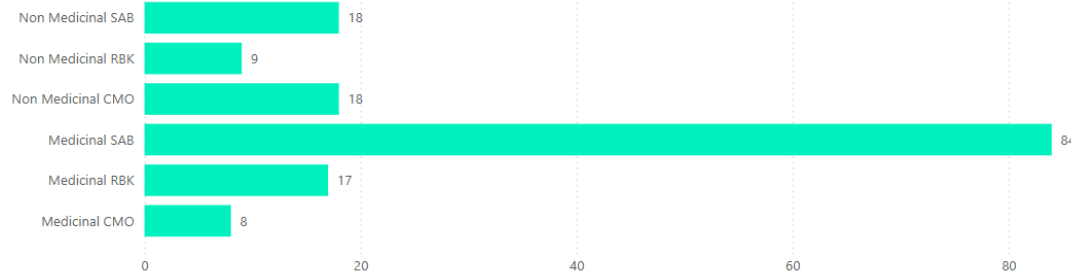
372

Total SKUs\_FSC

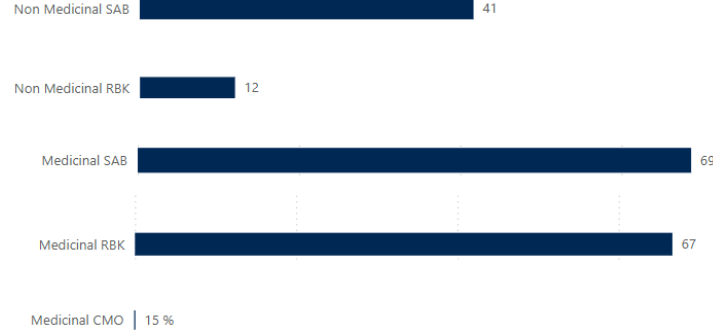
Porcentaje Total\_Completado



### FSC Carton boxes



### FSC Carton boxes percentage



# Group 5. FSC - Forest Stewardship Council

## Next Steps:

- Cartons from **subcontractor's** manufactured products (symbol included)

  - Paper **Labels**

    - Leaflets/Booklets

      - Use of FSC fibers (even if no Logo) in **all Cartons**

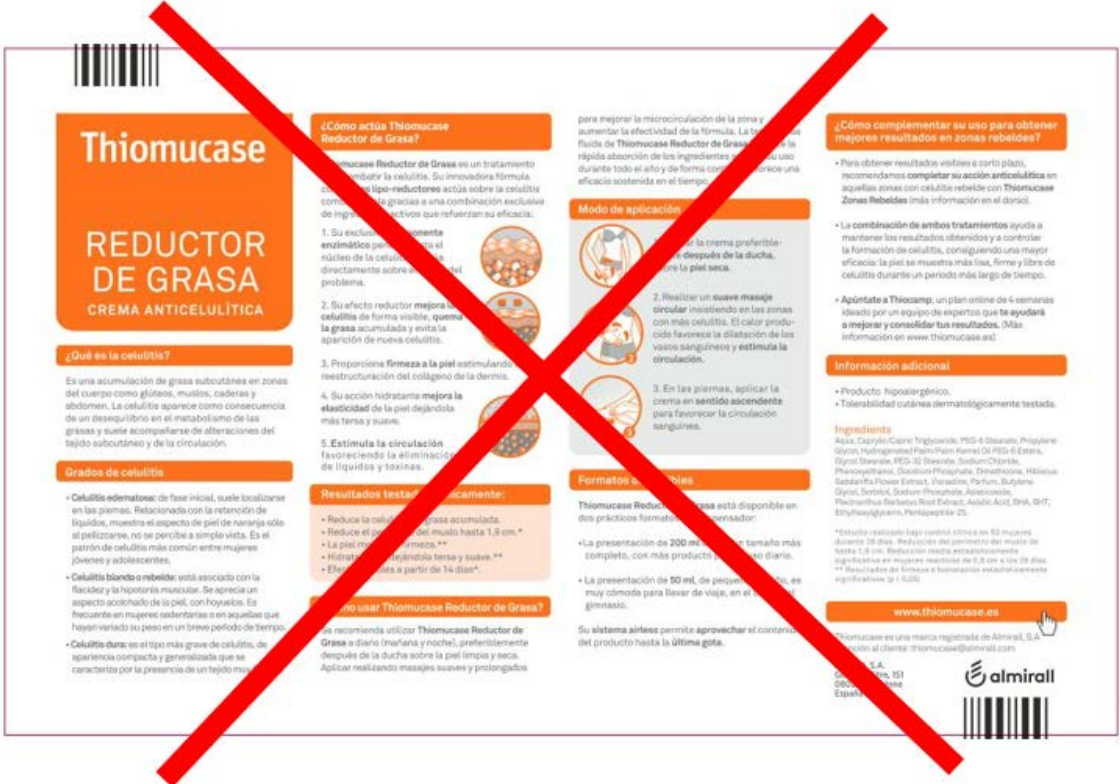
**Target:** All Cartons, Leaflets and Paper Labels out of FSC Fibers by **2030**

# Group 2 – Opportunities to improve

## Product Information Leaflet (PIL) Removal:

**Current status:** 45% of SKUs that can have PIL removed\* do not include it.

\*Cosmetics, Food Supps. and Personal Care

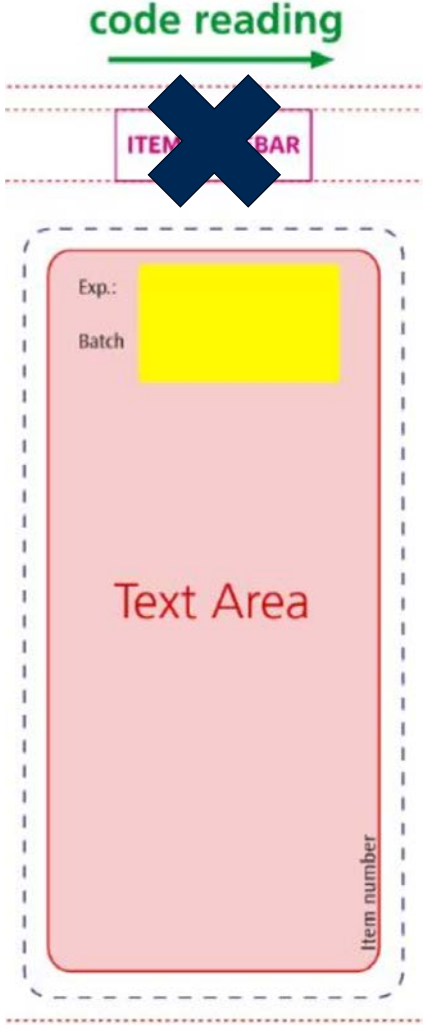
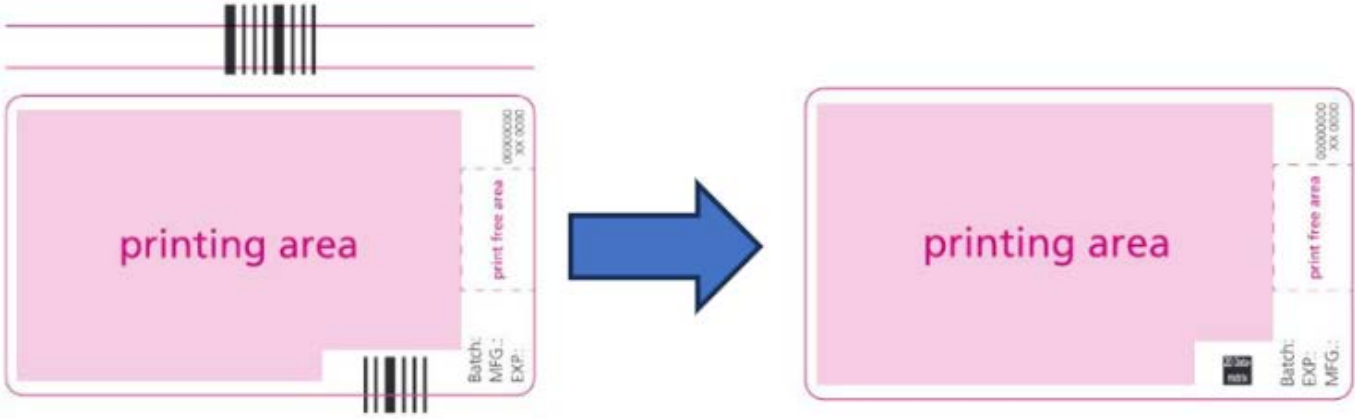


**Target 2025:** extra 15% of total SKUs

# Group 2 – Opportunities to improve

## Strip removal from Labels:

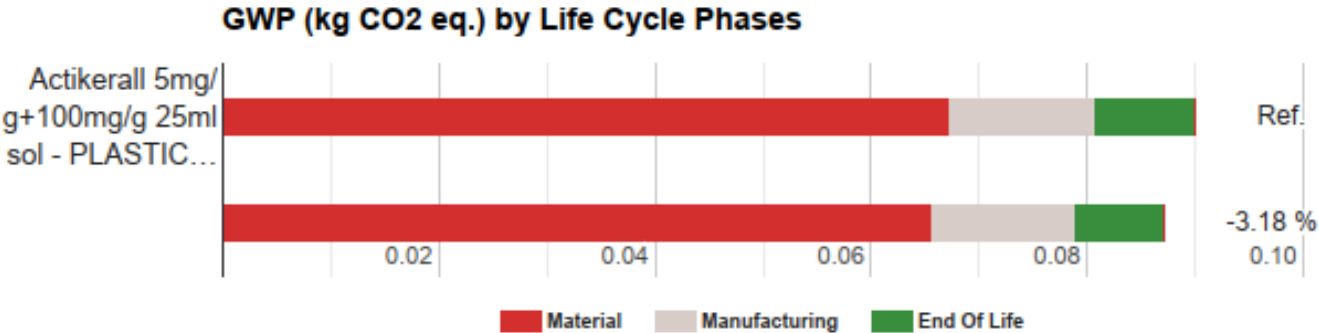
Target: Estimated 2.650 CO2 KG reduction based on 2024 DP



# Group 2 – Opportunities to improve

## Plastic to paper of RBK's Plastic Labels:

Target: Estimated 2.681 CO2 KG tons reduction based on 2024 DP



### Simple Indicators

Computed based on the Europe Region

Differences for each BOM compared to the reference

**Actikerall 5mg/g+100mg/g 25ml sol - PAPER LBL**  
0.0029 kg CO<sub>2</sub> eq.

## Group 2 – Opportunities to improve

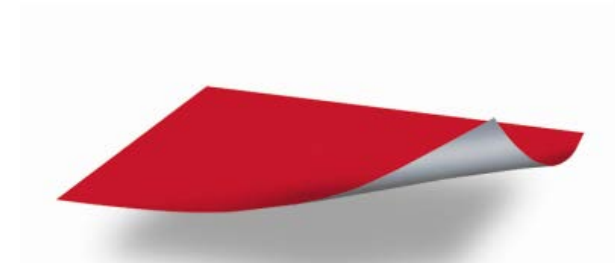
### Change support band material of RBK and SAB Labels to recycled PET

- RBK already receives ALL labels with PET support, to **rPET (30%)**
- SAB: Liners to **full rPET**: Inhalers (2024) and Biologics (2025)

#### Facestock

A clear Polyester film, 1 side siliconized and with medium release. rPET23 liner contains 30% Post-Consumer Recycled (PCR) content.

#### LINER rPET23 MR 1S





# Group 2 – Opportunities to improve

## PET tray to Carton for Biologic product:

Reduction: 4.169 CO2 KG reduction expected in 2025 (DP 2024)

Illumetri 200 mg/2 mL PFS-NSD (1 unit x box)

Current packaging



New packaging



Illumetri 100 mg/1 mL PFS-NSD (2 units x box)

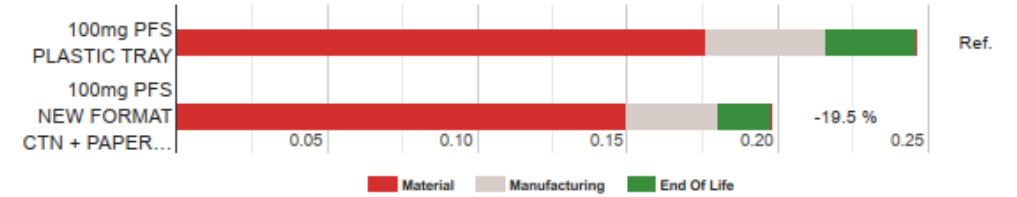
Current packaging



New packaging



GWP (kg CO<sub>2</sub> eq.) by Life Cycle Phases



### Simple Indicators

Computed based on the Europe Region

Differences for each BOM compared to the reference

100mg PFS NEW FORMAT CTN + PAPER TRAY  
0.048 kg CO<sub>2</sub> eq.

# Group 2 – Opportunities to improve

## PAPER Tamper Evident Labels for Cartons

### Objective

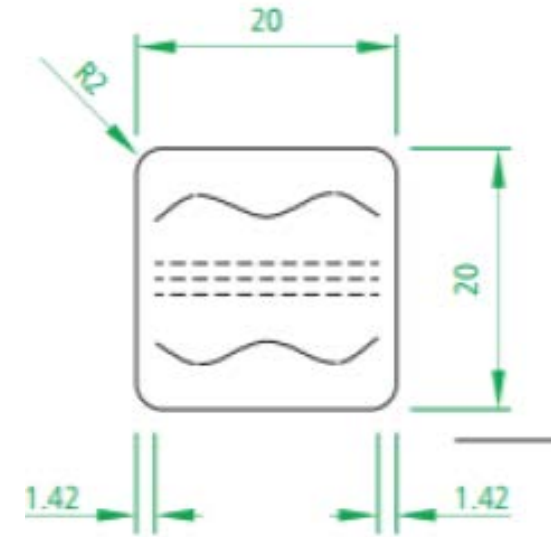
The objective of this project is to **implement tamper evident labels (TEL) for the cartons of our RX products**, using **100% recyclable paper material**. This will have a great impact on the sustainability and security of our products.

### Requirements

It is very important to **preserve the same size** that we currently have in our projects. The labels should be **compatible with our existing packaging** and printing processes.

### Status

- Proposals from Suppliers under analysis
- Tests in laboratory ok. Transparent, No varnish needed, removal correct.
- PCM project to be started for GP&D analysis
- Samples already provided to GP&D.
- Readability of Matrix correct, even if labeled over DM.
- Samples received in RBK



# Group 2 – Opportunities to improve



## □ Cosmetic Cap Change

1. Cap color change (from magenta to white) and weight reduction (both formats 50ml & 150ml) → 20% **less plastic** + improve recyclability with a white cap



# Group 2 – Opportunities to improve

## Implementation of Child Proof Closure for specific product

### Wins:

Avoid additional plastic bag in dangerous goods shipper carton.

Reduce time in logistic area for repacking.

Reduce waste.

Improvement to avoid 2nd shipper carton for sea and air freight.



Step 2. Packing of the internal box into the external



Plastic bag needed if no Children Security (KISi)



Step 3. Preparation of the pallet



Plastic pallet needed



2 Thermo blankets needed



Strapping tape needed



10Kg per box



Wrap band cannot be stuck over the symbol



Plastic wrapping



Labels to be attached



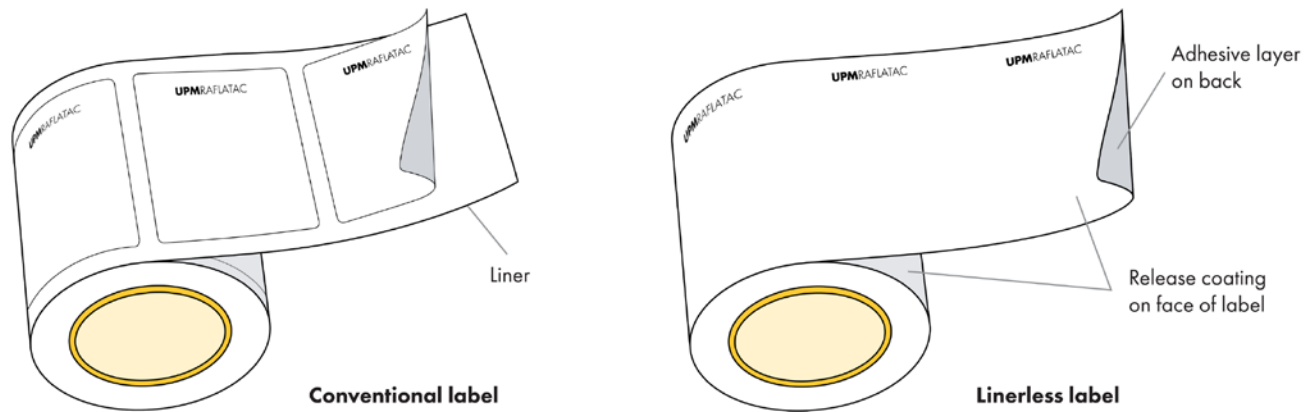
# Group 2 – Opportunities to improve

## Direct Thermal (DT) Linerless label (WIP)

DT Linerless is a tape with adhesive on the reverse and silicone on top.

It is a flexible and sustainable alternative to conventional pressure-sensitive label materials that still offers the same scanning and traceability properties.

DT Linerless is ideal for retail, food and logistics labeling as well as any other applications where optimal thermal printability and adhesion combined with a clean cut is required.



### Great for rough surfaces

Linerless LOGISTICS is a range of direct thermal linerless label products with reliable adhesion designed for logistic industry like rough surfaces of corrugated boards. The labels are available in all main core sizes.

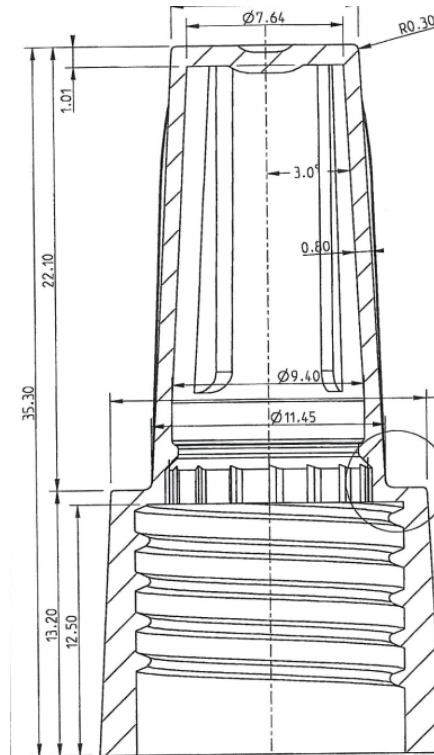


# Group 2 – Opportunities to improve

## Nail Lacquers caps - Switch to recycled plastic or Bioplastic

### Objective

The goal is to modify the material of the top part of the **cap** (not in contact with product) by replacing it with either **recycled plastic** or **bio-plastic**.



# Ecodesign and Recyclability

# Ficha técnica de ecodiseño para envases domésticos

Autocuidado de la Salud

Ponemos a tu disposición esta herramienta en ecodiseño, diseñada para ayudarte en la identificación de oportunidades para la prevención de la generación de residuos y la reducción del impacto ambiental de tus envases.

Foto envase	Código de producto:
	Nombre del producto envasado
	Categoría legal
	Fecha proyecto

## Descripción del envase doméstico

Identifica las principales características de tu envase que pueden estar relacionadas con su impacto ambiental y su correcta gestión como residuo.

**1 TIPO DE ENVASE** (ejemplo: envase doméstico un solo uso primero)  
Según criterio en el sistema de información de envases puestos en el mercado del MITERD por ej. doméstico de un solo uso

a. Un solo uso  Reutilizable

b. Primario o unidad de venta  Secundario o agrupación  Terciario o transporte   
(en AEMPS acond. primario + embalaje exterior)

c. Envase reciclable certificado SI  NO  c. Envase reutilizable certificado SI  NO

**2 FORMATO** de envase

	FORMATO	UD	CONTENIDO REUTILIZABLE (%)	VACIADO CORRECTO*	ENVASE SUPERFLUO**	KR/KP (PESO ENVASE / PESO PRODUCTO)
1. PRIMARIO O U. DE VENTA						
• Acondicionamiento 1º				SI <input type="radio"/> NO <input type="radio"/>	SI <input type="radio"/> NO <input type="radio"/>	
Elemento 1 o principal				SI <input type="radio"/> NO <input type="radio"/>	SI <input type="radio"/> NO <input type="radio"/>	
Elemento 2				SI <input type="radio"/> NO <input type="radio"/>	SI <input type="radio"/> NO <input type="radio"/>	
• Embalaje exterior				SI <input type="radio"/> NO <input type="radio"/>	SI <input type="radio"/> NO <input type="radio"/>	
Elemento 1 o principal				SI <input type="radio"/> NO <input type="radio"/>	SI <input type="radio"/> NO <input type="radio"/>	
Elemento 2				SI <input type="radio"/> NO <input type="radio"/>	SI <input type="radio"/> NO <input type="radio"/>	

**3 MATERIAL**

1. PRIMARIO O U. DE VENTA

• Acondicionamiento 1º

	MATERIAL (Cartón, papel, plástico)	CONTENIDO RECLICADO (%)	MULTIMAT SI* / NO	SEPARABLES SI/NO y MM
Elemento 1 o principal				
Elemento 2				
• Embalaje exterior				
Elemento 1 o principal				
Elemento 2				

2. SECUNDARIO O AGRUPACIÓN

3. Terciario

## 7 RECOGIDA SEPARADA

**DIMENSIONES** (del envase en relación a la boca del contenedor (mm)):

SIGRE < 208 x 150 | AMARILLO < 300 | AZUL < 1.000 X 130 | VERDE < 300

## 8 PLANTA DE CLASIFICACIÓN

**TAMAÑO DE LA ETIQUETA VS CUERPO PRINCIPAL ENVASE**

Tamaño < 2/3 de la superficie del envase

SI  NO

**9 COLOR envase - Planta de clasificación y calidad de materia prima secundaria:**

■ Transparente

● Negros | Colores oscuros | Metalizados | Acabados con brillo

**10 TINTAS, BARNICES Y ESMALTES ENLACE**

Las tintas elegidas NO deben estar en el "Listado de Exclusión de Tintas para imprimir" (Asociación Europea)

**11 ADITIVOS, RELLE**

\*Comprueba con esta envase

**12 ADHESIVOS Y SIL**

Los adhesivos debe Los adhesivos no sol

**13 ECOMODULACIÓN DE LA APORTACIÓN ECONÓMICA AL SCRAP**

Bonificación en ecomodulación ■ SI ● NO Penalización en ecomodulación ■ SI ● NO

## Lista de verificación de oportunidades en ecodiseño

Una vez realizada la valoración de tus envases, toca seleccionar la estrategia a desarrollar en tu proyecto. Marca en cada una de las 6 áreas siguientes los objetivos para el ecodiseño de tu envase.

Materiales	Objetivo		Producción	Objetivo		Envasado y Embalaje	Objetivo	
	Cuando			Cuando			Cuando	
Mínima cantidad de material de envase			Óptimo número de procesos de fabricación			Óptimo número de procesos de envasado		
Mínima diversidad de materiales de envase			Mínima tiempo/distancia entre procesos			Mínimo consumo de recursos para el envasado		
Óptimas prestaciones del material			Mínima cantidad de sustancias tóxicas			Mínimo riesgo de migraciones en el envasado		
Máximo uso de materiales de origen local			Máximos procesos tecnológicamente eficientes			Óptima protección y adecuación del producto mediante el embalaje		
Máximo uso de materiales de origen renovable			Máxima recuperación de subproductos			Óptima cantidad de embalaje vs producto envasado		
Máximo uso de materiales reciclados			Máximo uso de energías renovables			Número óptimo de procesos de preparación del embalaje		
Máximo uso de materiales con certificados ambientales			Máximo de proveedores sostenibles			Máxima recuperación de subproductos de embalaje		

Distribución	Objetivo		Punto venta y consumo	Objetivo		Gestión Final	Objetivo	
	Cuando			Cuando			Cuando	
Óptimo volumen de carga en transporte			Máxima versatilidad en la presentación en el lineal de venta			Mínima cantidad de envase no valorizable		
Óptimo peso en transporte			Máxima comunicación de los valores del producto y marca			Óptimo diseño para la recuperación del residuo de envase		
Máximo de elementos de transporte retornables			Óptimo aprovechamiento de producto contenido			Máxima compatibilidad de materiales en el reciclaje		
Rutas de distribución óptimas			Máxima eficiencia del envase en la conservación del producto			Mínimo uso de aditivos que reducen la calidad del reciclado		
Máximo de vehículos de transporte eficientes			Óptimo formato para el modo de consumo			Óptima identificación de materiales de envase		
Máximo de combustibles/fuentes renovables			Máxima eficiencia del envase en la conservación del producto			Óptima comunicación de los canales de gestión de residuos de envase		



# Ecodesign and Recyclability

## ECODESIGN STRATEGY/PRIORITIES:

2 “different” approaches to ECODESIGN, based on current regulations (eg. prohibition to use PCR Content in Pharma Packaging<sup>\*\*\*</sup> and restrictions to take Pharma Primary packaging into “mainstream” collection systems:

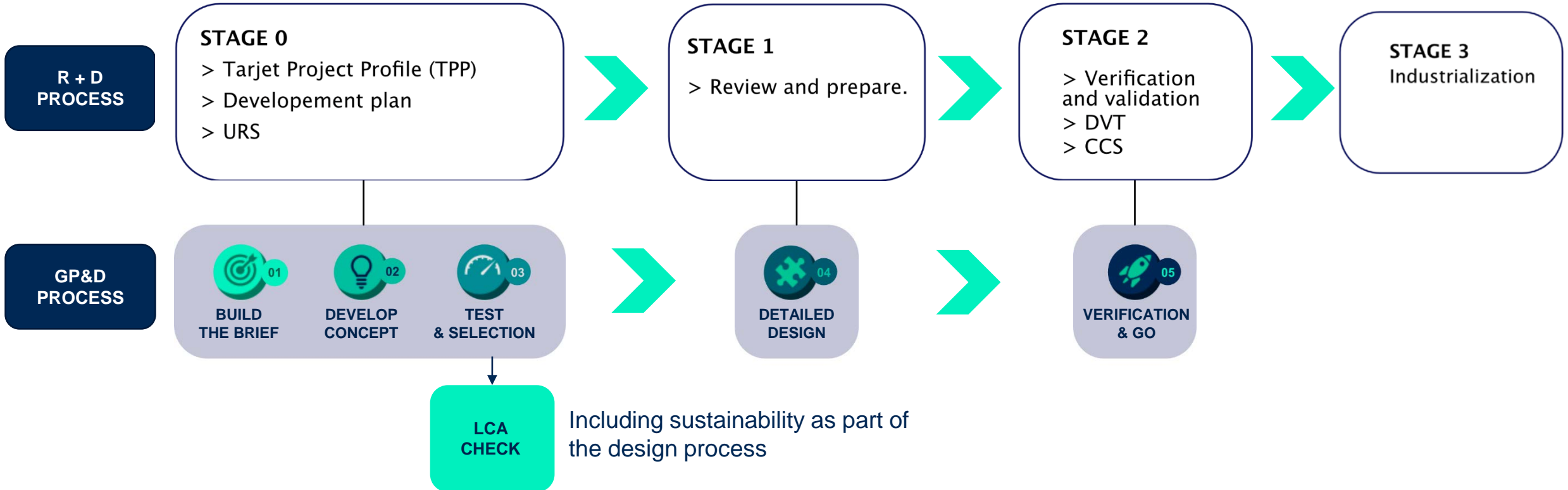
<sup>\*\*\*</sup> except *chemically recycled content in Europe*

- A) **MEDICINAL PRODUCTS**: Focus on Life Cycle Analysis (LCA\*) to reduce Carbon Footprint in all stages of the Life Cycle, more than on the recyclability of the materials (primary).
  
- A) **Rest of PRODUCT CATEGORIES**: Focus on Life Cycle Analysis (LCA\*) **AND** on the recyclability of All materials, including primaries to facilitate the existing **classification and recycling process**.



# NEW PRODUCTS ✓

## Integration of packaging design in R+D process



# Communication Plan

# Group 4. Communication plan (internal/external)

## ❑ Internal Communication:

### ○ Corporate communications:

- Project **Scope & Team structure**, packaging **best practices guide**, interviews and **specific initiatives** implemented, to **foster participation and proposals from different areas**.

### ○ ESG – Environmental Social Governance:

- Planet program strategy and achievements.
- Strategy aligned with ESG: packaging sustainability initiatives are a part of the ESG
- Include an “**Open Box**” to invite Almirall’s employees to share sustainability initiatives



## ❑ External Communication:

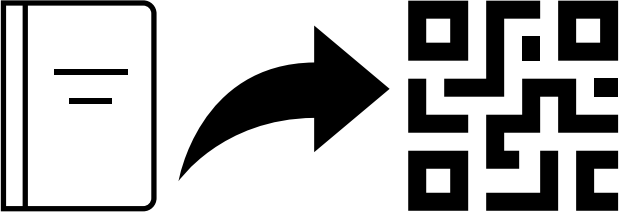
- Report at company level (annual) – **non financial info** – in which it has to be reported the environmental data (**CO2 emissions**, packaging, etc) and **specific packaging improvements measured on CO2 reduction**. Info verified by an external company
  - Qualitative info is gathered during the Q4 of each year
  - Quantitative info is gathered Q1 of the following year and shared with stakeholders & investors

# Collaborations and Partnerships

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- Technological Centers**
- Packaging Clusters**
- Commercial Partners**
- Subcontractors**
- Packaging Materials Suppliers**
- Competent Authorities**

# Collaborations and Partnerships



## ePIL Pilot Project:

Almirall participating on AEMPS's Pilot to eliminate the paper leaflet from medicines in hospitals

Almirall has participated with 3 different product's **Clinical Packs** by including on their Blister's **alu foils** a **DataMatrix** to direct Healthcare professionals to PIL info.





Thank you